

Partner Updates

Recent Changes at ISSA

ACSDA General Assembly, Cartagena CL March 29, 2012

Josef Landolt, ISSA Chairman



Organisational Changes



Strengths



Global reach and access

Personal contacts to senior leaders in 42 markets, across the value chain



Combined market weight

Sponsor group and key members process a significant portion of the world's total securities transaction volume



Ability to link stakeholders

ISSA is a global cross-industry association and is well recognized for its neutrality



Board Strategic Review and Analysis, Spring 2011

Based on round of interviews conducted by Ray Parodi:

Need to improve visibility and relevance of ISSA vs other industry groups

Need to create more added value for our members, and for the industry

- Need to produce more "substance"; by running more projects
- Quicker time to market for project results
- Intensify communication with members and market

We have to overcome constraints

- ISSA is largely a "virtual" association: no staff, no premises, modest resources
- Success of all ISSA projects depends on voluntary commitments and contributions
- Business issues have become vastly more complex than in ISSA's early years

Preferred solution

A strong, sponsor staffed "executive body" should complement Board and Secretariat



Forming of Operating Committee, September 2011

Chaired by Neil Henderson, DTCC

Main Mandate

-Run ISSA's daily business

-Manage ISSA's work projects

-Plan and organize the ISSA Symposium / Board meetings

in close coordination with the ISSA Chairman and Secretariat

Operating Committee members

-Recruited from within the sponsor firms (ISSA Board member firms)
-Generalist and practical expertise, capable to towk on both "steering / strategic" and "repairing/operational" issues
-Ideally devote 5% of working time / have access to inhouse resources other resources may also be engaged (e.g. BakerMcKenzie)

Main Activities 2011 / 2012

-Set-up 3 working groups addressing topics suggested by ISSA constituency -Prepare report in time for Symposium Nr. 16 in June 2012 -Discussions of reports will form center part of Symposium representatives from WFC assisting in working groups / review process



ISSA Operating Committee Members DTCC Neil Henderson, Committee Chair **BNP PARIBAS** SECURITIES SERVICE **Florence Fontan** Ranjit Chatterji Thibaud de Maintenant Deutsche Bank clearstream Irene Mermigidis HSBC (Jo Van de Velde Henry Raschen euroclea J.P.Morgan Ed Neeck **NO/MURA** Mark Morris **Schroders** Fabian Vandenreydt Mike Pavey Urs Stähli



Three New ISSA Working Groups



Three New ISSA Working Groups

Regulatory Impact on the Securities Services Chain

Global Initiatives

- CPSS-IOSCO
- Basle III / CRD IV
- LEI

European Initiatives

- EMIR, CSDR
- MiFID II, AIFMD
- T2S, T+2
- Securities Law Direct.

US Initiatives

- FATCA
- Dodd-Frank
- Volcker Rule

Asian Regulation

Hidden Risks for Custodians Clearers and (I)CSDs

Custodian Risks

- Hedge Funds, FoF
- Complex Fund Structures

GC Standard of Care

- Custody of Non-Standard Assets
- Risk Disclosure in Securities Lending
- Complex Instrument Valuation
- Operational Risk associated with Third Parties

Communication Standards and Reference Data

 Standards Evolution in Post-trade

Changing Requirements in the Middle-Office

- Trade Repositories
- Trade Allocation and Confirmation
- CCP Interoperability
- LEI Implications for Custodians / Clearers and ICSDs / CSDs



ISSA on Linked-in



LinkedIn is an online site that is widely used by professionals, companies and associations in the financial industry. It is free, interactive, available 24/7 and even offers an option for some settings in different languages.

Our main reason for recruiting ISSA's membership to LinkedIn is to use its infrastructure to support a new *ISSA group* for lively exchanges of news and discussions among ISSA member companies and their interested staff.

So far, 60 users joined the ISSA closed user group, representing 34 ISSA member firms.

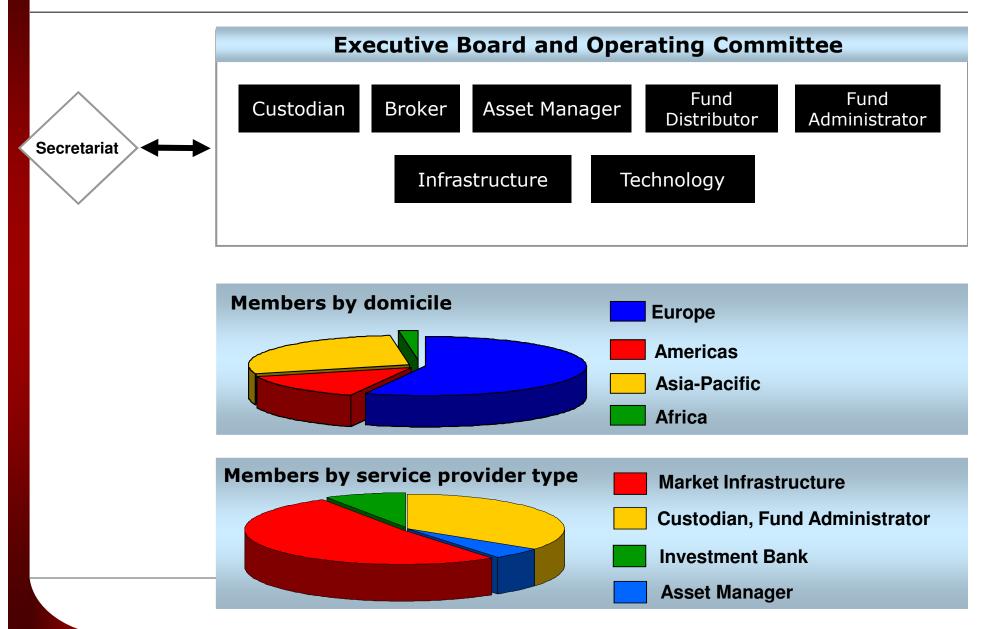
Join LinkedIn and download our introductory document from http://www.issanet.org/pdf/ISSA_on_LinkedIn.pdf



ISSA Membership



ISSA Membership Breakdown



ISSA Members as of March 2012

Market Infrastructure

BM & FBOVESPA S/A, São Paulo Caja de Valores S.A., Buenos Aires The Canadian Depository for Securities Ltd., Toronto Central Depository & Clearing Company Inc., Zagreb Central Depository AD, Sofia Central Depository Company of Pakistan Ltd., Karachi Central Registry Agency Inc., Istanbul Central Securities Depository and Clearing House of Serbia Clearstream International, Luxembourg DCV, Santiago de Chile Closed Joint Stock Company "Depository Clearing Company" (DCC), Moscow The Depository Trust & Clearing Corp., New York Euroclear Bank SA/NV, Brussels Hong Kong Exchanges and Clearing Limited Iberclear, Madrid Icelandic Securities Depository, Reykjavik Istanbul Stock Exchange, Istanbul Japan Securities Depository Center, Tokyo Japan Securities Clearing Corporation, Tokyo KDD Central Securities Clearing Corporation, Liubliana Keler Private Ltd., Budapest Korea Securities Depository, Seoul **KPDW**, Warsaw Maroclear S.A., Casablanca Misr for Central Clearing, Depository & Registry – MCDR, Cairo National Depository Center of Azerbaijan, Baku National Depository of Ukraine, Kviv Oesterreichische Kontrollbank AG, Vienna Omgeo, Boston PT KSEI, Jakarta S.D. INDEVAL, Mexico City Singapore Exchange, Ltd., Singapore

SIX SIS AG, Zurich The Stock Exchange of Thailand, Bangkok STRATE Ltd, Johannesburg

SWIFT, Brussels

Taiwan Depository & Clearing Corporation, Taipei Taiwan Stock Exchange Corporation, Taipei TAKASBANK, Istanbul Tokyo Stock Exchange, Tokyo Verdipapirsentralen ASA, Oslo VP Securities A/S, Copenhagen

Market Participants

The Bank of Tokyo-Mitsubishi UFJ Ltd., Tokyo Bank Sarasin & Co. Ltd., Basel **BNP Paribas Securities Services, Paris** Broadridge Financial Solutions, Geneva Brown Brothers Harriman & Co., New York **CACEIS Investor Services, Paris** CIBC Mellon Global Securities Services Company Citiaroup, New York **Commerzbank AG, Frankfurt** Credit Suisse, Zurich Danske Bank, Copenhagen DnB Bank ASA, Oslo Deutsche Bank AG, Frankfurt Deutsche WertpapierService Bank AG, Frankfurt DST Global Solutions Limited, Surbiton (UK) European Banking Federation, Brussels Hong Kong and Shanghai Banking Corporation, HK HSBC Bank plc, London ING Commercial Banking Securities Services, Amsterdam International Capital Market Association (ICMA), Zurich JP Morgan, New York KAS BANK N.V., Amsterdam KBL European Private Bankers S.A., Luxembourg Mizuho Corporate Bank Ltd., Tokyo Nikko Cordial Securities Inc., Tokyo Nomura Securities Co. Ltd., Tokyo Nordea Bank Norge ASA, Oslo The Northern Trust Company, Chicago **RBC Dexia Investor Services, London** Schroder Investment Management Limited, London SEB Merchant Banking, Stockholm Standard Chartered Bank, Singapore State Street Bank, Boston Stock Holding Corporation of India Ltd, Mumbai UBS AG, Zurich



ISSA Symposium 2012



ISSA Symposium





UBS Wolfsberg Conference Center, Switzerland



ISSA 16: June 5-8, 2012

